

# Falabella

Empowering an omni-channel vision while controlling fraud



## BACKGROUND

Founded in 1889 in Santiago, Chile, Falabella operates in four Latin American countries (Chile, Argentina, Colombia & Peru), and expanding into Mexico and Brazil.

Falabella reaches into multiple retail segments, including department stores, home improvement, supermarkets, real estate, banking and other businesses. Their department stores sell clothing, accessories, home goods, electronics, and beauty products, as well as their own line of store brand products. Their omni-channel strategy considers the enablement of multiple channels (web, phone, mobile, TV) leveraging their physical stores.

## CHALLENGE

Falabella's omni-channel vision includes an ambitious "Click & Collect" strategy, which leverages their retail stores so consumers can buy online and pick up in store within 90 minutes.

To deliver on their customer promise Falabella had to fulfil orders in a very short timeframe, including checking for possible fraud. Their review staff needed to manually review orders for potential fraud in a timely manner, particularly during special sales events when order volume increased. However, due to a lack of an automated fraud prevention platform, the number of orders sent to manual review was higher than they could easily manage.

In other words, to support their omni-channel strategy, Falabella needed to lower their manual order review rates. They needed a platform that could automate their fraud management process without increasing their risk exposure.

**CYBERSOURCE  
DECISION MANAGER  
HELPED FALABELLA  
IMPROVE THEIR  
OMNI-CHANNEL  
EXPERIENCE**

**95%**

Lower chargeback rate

**80%**

Lower order review rate

**60%**

Lower fraud rate

**30%**

Lower order reject rates

**<90 minutes**

Click & Collect orders fulfilled

*"After implementing CyberSource Decision Manager, we have reduced fraud levels, lowered the number of orders sent to manual review and improved customer satisfaction."*

Julius Odian, VP Business Development Falabella

## SOLUTION

Falabella chose CyberSource Decision Manager and Managed Risk Services to help them succeed with their omni-channel goals, by processing multi-branded credit cards—including their own private-label card (CMR)—and to help them reduce the manual order review rates while managing fraud levels.

Today, CyberSource fraud management solutions service 100% of Falabella's online orders in Chile and in Peru, including web, mobile, kiosks, and call center channels.

## RESULTS

**Before** implementing CyberSource Decision Manager: in order to control online fraud, nearly all orders were reviewed manually, which took an extensive amount of time (at times, days), and didn't allow Falabella to fulfill their Click and Collect promise.

**After** implementing CyberSource Decision Manager: Falabella's fraud prevention process is automated, which has helped them to significantly lower manual order reviews and deliver on their Click & Collect promise, a key service in their omni-channel strategy.



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